

# Cabinet AGENDA

**DATE:** Thursday 15 September 2016

**TIME:** 6.30 pm

**VENUE:** Committee Rooms 1 & 2,  
Harrow Civic Centre

## MEMBERSHIP

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**Chair:** Councillor Sachin Shah (Leader of the Council, Strategy, Partnerships and Devolution Portfolio Holder)

### Portfolio Holders:

Councillor Sue Anderson	Community, Culture and Resident Engagement
Councillor Simon Brown	Adults and Older People
Councillor Keith Ferry	Deputy Leader, Business, Planning and Regeneration
Councillor Glen Hearnden	Housing and Employment
Councillor Graham Henson	Environment, Crime and Community Safety
Councillor Varsha Parmar	Health, Equality and Wellbeing
Councillor Kiran Ramchandani	Performance, Corporate Resources and Customer Services
Councillor Mrs Christine Robson	Children, Schools and Young People
Councillor Adam Swersky	Finance and Commercialisation

### Non Executive Cabinet Member:

Councillor David Perry

**(Quorum 3, including the Leader and/or Deputy Leader)**

**Contact:** Daksha Ghelani, Senior Democratic Services Officer  
Tel: 020 8424 1881 E-mail: [daksha.ghelani@harrow.gov.uk](mailto:daksha.ghelani@harrow.gov.uk)

## **AGENDA - PART I**

### **1. APOLOGIES FOR ABSENCE**

To receive apologies for absence (if any).

### **2. DECLARATIONS OF INTEREST**

To receive declarations of disclosable pecuniary or non pecuniary interests arising from business to be transacted at this meeting from:

- (a) all Members of the Cabinet; and
- (b) all other Members present.

### **3. PETITIONS**

To receive any petitions submitted by members of the public or Councillors.

### **4. PUBLIC QUESTIONS \***

To receive any public questions received in accordance with paragraph 16 of the Executive Procedure Rules.

Questions will be asked in the order notice of them was received and there be a time limit of 15 minutes.

**[The deadline for receipt of public questions is 3.00 pm, Monday 12 September 2016.**

Questions should be sent to [publicquestions@harrow.gov.uk](mailto:publicquestions@harrow.gov.uk)

**No person may submit more than one question].**

### **5. COUNCILLOR QUESTIONS \***

To receive any Councillor questions received in accordance with paragraph 17 of the Executive Procedure Rules.

Questions will be asked in the order agreed with the relevant Group Leader by the deadline for submission and there be a time limit of 15 minutes.

**[The deadline for receipt of Councillor questions is 3.00 pm, Monday 12 September 2016].**

### **6. KEY DECISION SCHEDULE - SEPTEMBER TO NOVEMBER 2016** (Pages 7 - 24)

### **7. PROGRESS ON SCRUTINY PROJECTS** (Pages 25 - 26)

For consideration.

## **COMMUNITY**

- 8. RESPONSE TO RECOMMENDATIONS FROM THE SCRUTINY CHALLENGE PANEL COMMUNITY INVOLVEMENT IN PARKS** (Pages 27 - 66)

Report of the Corporate Director of Community.

- KEY 9. WASTE MANAGEMENT STRATEGY** (Pages 67 - 120)

Report of the Corporate Director of Community.

- KEY 10. LOCAL FLOOD RISK MANAGEMENT STRATEGY** (Pages 121 - 192)

Report of the Corporate Director of Community.

- KEY 11. GRANGE FARM ESTATE - COMBINED HEAT AND POWER PROCUREMENT (CHP) AND LAND APPROPRIATION FOR PLANNING PURPOSES** (Pages 193 - 208)

Report of the Corporate Director of Community.

## **PEOPLE**

- KEY 12. HARROW YOUTH OFFENDING PARTNERSHIP YOUTH JUSTICE PLAN 2015-2018 - ANNUAL UPDATE** (Pages 209 - 276)

Report of the Corporate Director of People.

- KEY 13. TRAVEL ASSISTANCE FOR CHILDREN AND YOUNG PEOPLE (0-25 YEARS) LIVING IN HARROW** (Pages 277 - 338)

Report of the Corporate Director of People.

## **REGENERATION AND PLANNING**

- KEY 14. ADULT LEARNING STRATEGY 2016-18** (Pages 339 - 364)

Report of the Chief Executive.

- 15. OPTIONS TO ESTABLISH OR PROCURE AN ENERGY SERVICES COMPANY (ESCO) TO SUPPORT THE COUNCIL'S REGENERATION AND COMMERCIALISATION OBJECTIVES** (Pages 365 - 378)

Report of the Divisional Director of Regeneration and Planning.

**16. PROPOSED DRAFT PINNER ROAD CONSERVATION AREA APPRAISAL AND MANAGEMENT STRATEGY (CAAMS) FOR PUBLIC CONSULTATION** (Pages 379 - 422)

Report of the Divisional Director of Regeneration and Planning.

**17. CONSULTATION ON PROPOSED AMENDMENT TO WAXWELL LANE CONSERVATION AREA BOUNDARY AND AN ADDITION TO THE HARROW LOCAL LIST** (Pages 423 - 450)

Report of the Divisional Director of Regeneration and Planning.

## **RESOURCES AND COMMERCIAL**

**KEY 18. 2016/17 REVENUE AND CAPITAL MONITORING FOR QUARTER 1 AS AT 30 JUNE 2016** (Pages 451 - 498)

Report of the Director of Finance.

**19. STRATEGIC PERFORMANCE REPORT - QUARTER 1, 2016/17** (Pages 499 - 524)

Report of the Corporate Director of Resources and Commercial.

**KEY 20. HB PUBLIC LAW UPDATE** (Pages 525 - 530)

Report of the Director of Legal and Governance Services.

**21. ANY OTHER URGENT BUSINESS**

Which cannot otherwise be dealt with.

**22. EXCLUSION OF THE PRESS AND PUBLIC**

To resolve that the press and public be excluded from the meeting for the following items of business, on the grounds that they involve the likely disclosure of confidential information in breach of an obligation of confidence, or of exempt information as defined in Part I of Schedule 12A to the Local Government Act 1972:

<u>Agenda Item No</u>	<u>Title</u>	<u>Description of Exempt Information</u>
23.	The procurement of a Combined Heat and Power (CHP) Network and its operation at the Grange Farm Estate together with appropriate financing options - Appendices	Information under paragraph 3 of Part I of Schedule 12A to the Local Government Act 1972, relating to the financial or business affairs of any particular person (including the authority holding that information).

## AGENDA - PART II

### COMMUNITY

23. **GRANGE FARM ESTATE - COMBINED HEAT AND POWER PROCUREMENT (CHP) AND LAND APPROPRIATION FOR PLANNING PURPOSES** (Pages 531 - 774)

Appendices to the report of the Corporate Director of Community at item 11 above.

#### \* DATA PROTECTION ACT NOTICE

The Council will audio record items 4 and 5 (Public and Councillor Questions) and will place the audio recording on the Council's website, which will be accessible to all.

**[Note:** The questions and answers will not be reproduced in the minutes.]

Deadline for questions	3.00 pm on 12 September 2016
Publication of decisions	16 September 2016
Deadline for Call in	5.00 pm on 23 September 2016
Decisions implemented if not Called in	24 September 2016